

# Balancing Options

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## Introduction

Balancing Lane County's budget has been a constant juggling act since the early nineties. During this time revenue and expenditure trends have been counter to one another. Revenues have either been flat or slow growing and in some cases have been decreasing. At the same time, key areas of expense such as health care and retirement benefits have, until recently, been increasing at double-digit rates. FY07-08 is no different and, in fact, is made even more unstable due to uncertainty surrounding federal funding from the Secure Rural Schools and Community Self Determination Act of 2000.

Lane County is a service organization providing services ranging from building permits, elections, tax collections, and flu shots to jail beds, marriage ceremonies and new roads. As a service organization, the County's number one operating cost is personnel. These costs include salaries, statutory benefits such as Social Security and Medicare, and negotiated benefits including health, dental and vision, as well as retirement benefits. Lane County has worked hard to keep direct personnel compensation costs flat for years by either granting no cost of living adjustments or by providing adjustments in the 2-3% range. However, the costs for statutory and negotiated benefits have soared with the costs for health care and retirement tripling in the prior seven years. Although similar rate increases were expected to continue into the future, the actual growth rate finally dropped to 6% in the current year and is expected to stay at or below 10% for the next few years.

Since the early nineties the county general fund has seen revenues growing between 3-3.5% annually while expenses have been growing at closer to 6%. This is called a structural deficit. The County has had to make annual reductions to achieve a balanced budget thereby eroding services year after year while the population has been increasing, as has the demand for services. After cutting over \$18 million dollars the last fifteen years, and after having been unsuccessful in several prior attempts at new revenue, the County is now moving forward on two different revenue fronts. These include a county income tax and renewal of the Secure Rural Schools or County Federal Payments funding.

The County initially pursued creation of a special public safety district funded by property tax dollars because public safety services use on average 60% - 65% of the County's discretionary revenue. If a significant portion of these services could be moved to a special district with its own dedicated property tax base it would take the pressure off of the General Fund and provide more stable funding for public safety services. The proposed district included all of Lane County. Since the new boundary would also include all of the incorporated cities, this meant each city had to approve the district within its own municipal boundaries. Although approved by the Springfield city council, the Eugene city council said no. This action effectively killed the district proposal since Eugene is the largest metropolitan area within the county.

The County then changed its tactic by bringing together members from all twelve incorporated cities as a task force to find a way to fund the shrinking public safety services that only Lane County provides to the cities and rural areas - such as prosecution of felony crimes, operation of the only regional jail and youth detention facilities, etc. The task force's recommendation was to seek a tax measure funded by a source of revenue other than the property tax. While several alternatives were recommended and considered, the Board of Commissioners finally settled on a broad base personal income tax. The proposal also recommended moving the entire departments of the Sheriff's Office, the District Attorney, and Youth Services into a dedicated fund to insure that all funding would go only for public safety purposes. The move was also to be accompanied by the transfer of property tax dollars to act as a credit to help offset a portion of the income tax.

In addition to funding current public safety services, the first income tax measure also restored \$23 million in services intended to target the methamphetamine problem and increase prevention services.

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The task force also recommended picking a tax rate high enough to cover the loss of the General Fund portion of the Federal Secure Rural Schools Act or County Federal Payments funding should it not be reauthorized. The understanding was that if the federal Act was renewed, the tax rate would drop to a lower level.

This proposal was conditionally enacted by the Board of Commissioners. A charter amendment capping the tax was then referred to the voters for the November 2006 general election. The measure failed 49% to 51% coming within 3,000 votes of passing. The Board then referred a revised, slimmed down measure to the May 15, 2007 ballot. The new measure would merely stabilize current public safety services but would not add any additional public safety funding.

In the meantime, the County federal payments Act did sunset in September 2006 without any action being taken by the 109<sup>th</sup> Congress. As a result, the proposed income tax rate has once again been set high enough to replace the loss of the General Fund portion of federal payments. The tax will not replace the Road Fund or the School Fund portions.

The 110<sup>th</sup> Congress has been making some headway on a one-year renewal but this action is tied to an emergency war funding bill for Iraq that also contains withdrawal language that the President has promised will result in his veto. Our federal lobbyists believe that once the President has vetoed the bill, Congress will bring back another version with the withdrawal language removed.

So in addition to funding, the next biggest issue is one of timing. The Budget Committee has to approve a budget no later than May 22<sup>nd</sup> to allow time for the publication of financial summaries and legal notices prior to adoption in June. We are not sure when (and if) Congress will come through with a bill that will be signed by the President. We are also not sure whether the voters will pass the income tax measure May 15<sup>th</sup> where the results may not be known for a week to ten days. As a result, we are forced take the unprecedented action of putting forward TWO proposed budgets.

All General Fund departments prepared TWO budgets. Budget #1 assumes Congress comes through and renews County Federal Payments at the full funding level for at least another year. Under this scenario the General Fund and several other funds still have to make reductions, albeit much smaller ones. For the General Fund it is due once again to the structural deficit.

Budget #2 assumes the County Federal Payments are NOT renewed and the County loses \$47 million dollars in one fell swoop. This reduction is roughly \$20 million each from the General Fund and the Road Fund and \$7 million in pass-through funding from the County School Fund. This budget means entire programs will be eliminated or severely reduced. As a result, the impacted programs will also lose additional revenue that they would have otherwise generated. All together Budget #2 is \$60 million lower than Budget #1. This means after losing \$47 million in federal funding the County will also be losing another \$13 million in related program revenue.

The following is a summary of the cuts made the last five years. The General Fund portion has been as a result of the structural deficit. During that same time period the State of Oregon saw a steep drop in its personal income tax revenue due to the recession and had to start making severe reductions of their own starting in FY 02-03. Since Lane County is a subdivision of the state, many state reductions were passed on to counties. This resulted in many non-general fund reductions which got even worse in FY 03-04.

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| Reductions          | General Fund        | Non-General Fund    | Combined            |
|---------------------|---------------------|---------------------|---------------------|
| FY 02-03            | \$2,378,784         | \$769,966           | \$3,148,750         |
| FY 03-04            | 5,230,394           | 14,310,962          | 19,541,357          |
| FY 04-05            | 3,923,696           | 1,025,005           | 4,948,701           |
| FY 05-06            | 0                   | 0                   | 0                   |
| FY 06-07            | 0                   | 0                   | 0                   |
| <b>3-year total</b> | <b>\$11,328,874</b> | <b>\$16,105,933</b> | <b>\$27,434,807</b> |

### ***Budget Balancing Steps***

#### **Proposed Budget #1, Assumed Full Funding of County Federal Payments**

A list of reductions follows for Budget #1. The General Fund reductions were done as an across the board reduction based upon the \$3 million shortfall projected in the financial forecast. Other fund reductions were either as a result of having a general fund transfer reduced or from a loss in other dedicated funding.

#### **Proposed Budget #2, Assumed County Federal Payments were NOT Renewed**

The reductions for the FY 07-08 Proposed Budget #2 were estimated to be **246.91 FTE** as a result of the loss of the Secure Rural Schools Act funding to both the General Fund and Road Fund. The **General Fund** cut estimated at **\$21.8 million or 22.2%** and the **Road Fund** cut approximately **\$16.3 million or 21.2%**. In addition, the Road Fund intended to use reserves to keep the cuts at the level described above. This meant that when the one-time reserves are gone in FY 08-09, there would be additional reductions in the Road Fund amounting to approximately \$10-\$12 million.

To prepare for the anticipated reductions, in late January and early February, the County's Management Team (Department Directors, the County Administrator and Budget Staff) went through an intense service prioritization process in preparation for development of a budget without Secure Rural Schools funding. This included preparing Service Information Sheets containing descriptions of each service, the service level provided, the source of any mandates, and reduction impacts for each service or program funded by the General Fund or Road Fund.

The Service Prioritization lists presented on the next few pages came out of the meetings held by County Management Team. The lists detail the services funded by the General Fund and Road Fund. Services toward the bottom of the lists (with negative numbers appearing in red) would be reduced or eliminated. An estimated percentage of the service remaining is found in the "% of service remaining" column. Services above the line were expected to remain at or near current levels.

A few additional points to take into account when reviewing the lists are:

- **Revenue Redirects:** The Management Team left no stone unturned in its effort to redirect funds into the General Fund or pursue increases to revenue. The Car Rental Tax, Transient Room Tax, Community Corrections Act funding, and reallocation of reserves were all discussed. The current Prioritization Lists assume all of the revenue redirect ideas would be implemented.
- **Revenue Generating, Revenue Neutral, or Cost Avoiding:** All General Fund services that generate revenue were included in the Prioritization List as were several services that would cost the General Fund more were they to be eliminated. Also included were services that were close to or could become revenue neutral, for example, the Traffic Safety Team.
- **Additional Impacts due to loss of Secure Rural Schools Funding:** The last section of the General Fund Prioritization List details the impact on Lane County Parks and Tourism activities as a result of redirecting Car Rental Tax funding to the General Fund and includes a complete

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redirect of these funds which would require all the closures and reductions listed as directed by the Board of Commissioners on March 21, 2007. It also details the reduction taken by internal Information Services in an effort to lower costs to departments.

Both lists are available on the County's website at: [http://www.lanecounty.org/Secure\\_Rural\\_Schools.htm](http://www.lanecounty.org/Secure_Rural_Schools.htm)

### Reduction Priority Lists

- Proposed Budget #1 Reduction List
  
- Proposed Budget #2 Service Prioritization Lists
  - General Fund Service Prioritization for Development of General Fund Budget without Secure Rural Schools and Additional Impact on Parks, Information Services, and Tourism Activities
  
  - Road Fund Service Prioritization for Development of Road Fund Budget without Secure Rural Schools

### The Budget as Adopted

- The Lane County voters did not approve the revised income tax measure.
  
- The 110<sup>th</sup> Congress did approve a one-year extension of the Secure Rural Schools Act.
  
- Major cuts and service disruptions have been avoided in the General Fund for one more year.
  
- The Budget Committee approved a middle ground budget for the Road and Parks funds that was between Budget #1 and #2 in preparation for future funding reductions.
  
- A list of all reductions/adjustments made to the Proposed Budget #1 and Approved budgets follow the priority lists in this Balancing Options section.
  
- Future funding of the Secure Rural Schools Act remains uncertain.

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### GENERAL FUND SERVICE PRIORITIZATION FOR DEVELOPMENT OF GENERAL FUND BUDGET WITHOUT SECURE RURAL SCHOOLS

**NOTE: To capture the entire reduction of services due to loss of Secure Rural Schools Funding to Lane County, this sheet must be viewed in conjunction with the Road Fund Prioritization Sheet**

| Line No.   | Service Description  | Dept | Revenue   | Expense   | FTE   | Disc General Fund | Available General Fund | % of Service Left | FTE Loss |
|--|--|------|-----------|-----------|-------|-------------------|------------------------|-------------------|----------|
| FY 07-08 General Fund Discretionary Revenue          |  |      |           |           |       |                   | 45,241,317             |                   |          |
| <b>Revenue Redirects</b>                             |  |      |           |           |       |                   |                        |                   |          |
| 1  | Car Rental Tax & Transient Room Tax from Parks/Fairgrounds - Adds \$910,000 to General Fund  |      |           |           |       |                   | 46,151,317             |                   |          |
| 2  | Capital Fund reduction of reserves to increase General Fund by \$200,000   |      |           |           |       |                   | 46,351,317             |                   |          |
| <b>Revenue Generating, Neutral, or Cost Avoiding</b> |  |      |           |           |       |                   |                        |                   |          |
| 3  | COLLECT & DISTRIBUTE PROPERTY TAXES: Collect \$350+ million for 80 local tax districts incl local governments & schools.   | AT   | 0         | 1,078,303 | 8.35  | 1,078,303         | 45,273,014             |                   | 0.50     |
| 4  | CREATE ANNUAL ASSESSMENT & TAX ROLL: Certify tax roll with approx 172,000 tax accounts a taxable value of over \$22.1 billion.   | AT   | 389,000   | 5,264,654 | 51.65 | 4,875,654         | 40,397,360             |                   | 0.50     |
| 5  | RECORDING AND PUBLIC RECORDS RESEARCH: Record legal documents; maintain records for retrieval by the public.   | MS   | 2,072,111 | 664,808   | 5.95  | (1,407,303)       | 41,804,663             |                   | 0.00     |
| 6  | CONCEALED HANDGUN LICENSING: Issue new licenses, process renewals and revocations. Provide public fingerprinting services.   | SO   | 267,286   | 168,955   | 2.00  | (98,331)          | 41,902,994             |                   | 0.00     |
| 7  | ISSUANCE OF MARRIAGE LICENSES: Issue licenses and maintain records; perform civil marriage ceremonies.   | MS   | 74,000    | 28,463    | 0.30  | (45,537)          | 41,948,531             |                   | 0.00     |
| 8  | FAMILY LAW: Secure & collect on child support orders for more than 5,000 Lane County families, netting \$20 million per year.  | DA   | 1,295,666 | 1,479,906 | 13.00 | 184,240           | 41,764,291             |                   | 0.00     |
| 9  | EMERGENCY MANAGEMENT: Resources and assistance for disasters and catastrophic events.  | SO   | 90,000    | 135,315   | 1.00  | 45,315            | 41,718,976             |                   | 0.00     |
| 10   | TRAFFIC SAFETY TEAM: Enforce/educate the public on traffic laws, reduce serious injury and fatal accidents on county roads. Includes reduction of 1.25 FTE in Justice Courts to increase revenue available to fund Traffic Team. | SO   | 2,244,930 | 2,520,281 | 24.00 | 275,351           | 41,443,625             |                   | 1.25     |
| 11   | CONTRACT SERVICES: Total law enforcement services to Cities of Creswell and Veneta, dunes patrol, marine/aviation response.  | SO   | 1,450,736 | 1,835,838 | 13.00 | 385,102           | 41,058,523             |                   | 0.00     |

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| Line No.                  | Service Description   | Dept | Revenue   | Expense   | FTE   | Disc General Fund | Available General Fund | % of Service Left | FTE Loss |
|---------------------------|---|------|-----------|-----------|-------|-------------------|------------------------|-------------------|----------|
| <b>Service Priorities</b> |   |      |           |           |       |                   |                        |                   |          |
| 12                        | ELECTIONS & VOTER REGISTRATION: Conduct elections in accordance with State law; process voter registrations.  | MS   | 287,000   | 1,623,631 | 7.25  | 1,336,631         | 39,721,892             |                   | 0.00     |
| 13                        | PERSON CRIMES (Felony): Investigate/prosecute robbery, rape, sodomy, kidnapping & murder.   | DA   | 226,438   | 3,890,740 | 25.50 | 3,664,302         | 36,057,590             |                   | 1.00     |
| 14                        | JUVENILE INTAKE & SUPERVISION: Admissions and assessment, supervision and family therapy for delinquent youth.  | YS   | 157,420   | 2,169,309 | 17.98 | 2,011,889         | 34,045,701             |                   | 1.99     |
| 15                        | JAIL BOOK-IN & SEGREGATION 12 Beds: Processing of arrestees, 6 high-risk offender beds & 6 medical needs offender beds.                                       | SO   | 568,413   | 5,181,057 | 44.25 | 4,612,644         | 29,433,057             |                   | 0.00     |
| 16                        | COMMUNICABLE DISEASE SURVEILLANCE, INVESTIGATION, PREVENTION: Reducing disease outbreaks.   | HHS  | 831,857   | 1,655,015 | 11.90 | 823,158           | 28,609,899             |                   | 0.00     |
| 17                        | THE SHERIFF: The elected position and the entire department's County overhead and Information Services costs.   | SO   | 9,841     | 5,324,315 | 1.00  | 5,314,474         | 23,295,425             |                   | 0.00     |
| 18                        | JUVENILE DETENTION & PHOENIX PROGRAM: 32 secure treatment beds, staffing, food/nutrition, and facilities.   | YS   | 548,000   | 3,173,001 | 24.10 | 2,625,001         | 20,670,424             |                   | 0.00     |
| 19                        | JAIL SOUTH ANNEX 112 Beds: Provides 3 dorms, 5 single cell housing areas for male and female offenders & inmate workers. Includes 1.0 FTE from line 62 below. | SO   | 4,665,502 | 3,894,372 | 37.00 | (771,130)         | 21,441,554             |                   | -1.00    |
| 20                        | YOUTH SERVICES MANG: Revenue development, budget, personnel and program management, evaluation and oversight  | YS   | 128,404   | 1,093,313 | 6.72  | 964,909           | 20,476,645             |                   | 0.87     |
| 21                        | JUVENILE DA: Prosecute the most serious juvenile felonies. Protect kids from parents who sexually and physically abuse them.                                  | DA   | 1,883     | 209,853   | 2.00  | 207,970           | 20,268,675             |                   | 0.00     |
| 22                        | PERSON CRIME (Misdemeanor): Prosecute violence, like assault, sex abuse, menacing, pointing firearms, DUII, etc.  | DA   | 47,954    | 784,240   | 9.00  | 736,286           | 19,532,389             |                   | 1.00     |

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| Line No.  | Service Description   | Dept | Revenue   | Expense   | FTE   | Disc General Fund | Available General Fund | % of Service Left | FTE Loss |
|---|---|------|-----------|-----------|-------|-------------------|------------------------|-------------------|----------|
| 23  | HIGH-RISK INFANTS: Maternal & Child Health Program for medically fragile infants and infants at risk for abuse or neglect.  | HHS  | 549,627   | 928,460   | 7.04  | 378,833           | 19,153,556             |                   | 0.00     |
| 24  | *PSYCHIATRIC HOSPITALIZATION CRISIS TEAM: Individuals who are an imminent danger to self or others. (Represents reduced service - reduction on line 72)   | HHS  | 1,222,638 | 1,422,638 | 2.49  | 200,000           | 18,953,556             |                   | 0.00     |
| 25  | RURAL LAW ENFORCEMENT: Respond to calls for service, life threatening and major property crimes, domestic violence.   | SO   | 557,828   | 6,861,986 | 51.00 | 6,304,158         | 12,649,398             |                   | 0.00     |
| 26  | ABUSE INVESTIGATION FOR ADULTS WITH DEVELOPMENTAL DISABILITIES  | HHS  | 20,914    | 80,973    | 1.00  | 60,059            | 12,589,339             |                   | 0.00     |
| 27  | NON-PERSON: Prosecute most serious non-person crimes, like arson, burglary, car theft, forgery, identity theft, fraud & drugs.  | DA   | 86,753    | 1,384,801 | 14.50 | 1,298,048         | 11,291,291             |                   | 0.00     |
| 28  | JAIL 2nd HALF OF 3rd FLR 48 Beds: Single cell housing of maximum custody level inmates - sentenced and pre-trial. Additional FTE is Nurse moved up from reduced services below.                                     | SO   | 1,874,252 | 2,245,128 | 22.00 | 370,876           | 10,920,415             |                   | -1.00    |
| 29  | TRANSPORT/COURT SECURITY: Moves inmates to and from court appearances and committals, does courtroom security.  | SO   | 6,500     | 1,015,022 | 10.00 | 1,008,522         | 9,911,893              |                   | 0.00     |
| 30  | JAIL NORTH ANNEX 84 Beds: Provides 2 dorms for lower medium custody level inmates - sentenced and pre-trial.  | SO   | 3,538,392 | 3,125,955 | 26.80 | (412,437)         | 10,324,330             |                   | -0.10    |
| 31  | SUPPORT SERVICES - Includes Board of County Commissioners, Legal Counsel, Human Resources, County Administration, Management Services, Financial Services.  | Misc | 8,904,310 | 9,504,543 | 78.05 | 600,233           | 9,724,097              |                   | 0.00     |
| 32  | DEBT SERVICE and General Fund Reserve and Miscellaneous expenses such as legal notices and tax anticipation note  | GE   | 0         | 9,565,487 | 0.00  | 9,565,487         | 158,610                |                   | 0.00     |
| <b>SERVICES BELOW THIS LINE REDUCED OR ELIMINATED</b> |   |      |           |           |       |                   |                        |                   |          |
| 33  | SUPPORT SERVICE REDUCTION: Purchasing Manager, Custodial Supervisor, Administrative Analyst, Administrative Assistant, .25 of Labor Relations Manager, .5 Document Resource Specialist, Public Information Officer. | Misc | 0         | 485,378   | 0.00  | 485,378           | -326,768               | 0.00%             | 5.75     |

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| Line No. | Service Description  | Dept | Revenue   | Expense   | FTE   | Disc General Fund | Available General Fund | % of Service Left | FTE Loss |
|----------|--|------|-----------|-----------|-------|-------------------|------------------------|-------------------|----------|
| 34       | VIOLENT CRIMES<br>DETECTIVES: Investigate felony crimes, homicide, rapes, crimes against children, major property crimes.    | SO   | 0         | 1,197,194 | 9.00  | 1,197,194         | -1,523,962             | 0.00%             | 9.00     |
| 35       | PAROLE & PROBATION<br>DOMESTIC VIOLENCE: Supervision of Domestic Violence offenders.   | HHS  | 15,000    | 332,531   | 4.50  | 317,531           | -1,841,493             | 100.00%           | 0.00     |
| 36       | JAIL 1st HALF OF 3rd FLOOR<br>48 Beds: Single cell housing of higher medium custody level inmates - sentenced and pre-trial. | SO   | 0         | 1,454,267 | 16.00 | 1,454,267         | -3,295,760             | 0.00%             | 16.00    |
| 37       | SEARCH & RESCUE:<br>Emergency response to lost, stranded, injured or deceased persons throughout all of Lane County.         | SO   | 0         | 218,190   | 1.00  | 218,190           | -3,513,950             | 0.00%             | 1.00     |
| 38       | MANDATED TREATMENT FOR<br>ADULT SEX OFFENDERS on supervision by Parole and Probation.  | HHS  | 328,605   | 424,411   | 4.08  | 95,806            | -3,609,756             | 74.08%            | 1.00     |
| 39       | SERVICES FOR CHILDREN<br>WITH DEVELOPMENTAL<br>DISABILITIES  | HHS  | 95,840    | 168,817   | 1.85  | 72,977            | -3,682,734             | 56.53%            | 1.00     |
| 40       | SERVICES TO PERSONS<br>WITH SEVERE MENTAL<br>ILLNESS: Hospital commitment and criminal involvement.                          | HHS  | 3,636,399 | 4,220,157 | 6.00  | 583,758           | -4,266,492             | 90.87%            | 0.60     |
| 41       | PSYCHIATRIC CARE TO<br>SEVERELY EMOTIONALLY<br>DISTURBED CHILDREN  | HHS  | 1,217,967 | 1,586,301 | 4.00  | 368,334           | -4,634,826             | 92.87%            | 0.00     |
| 42       | CONTRACTED SERVICES<br>FOR FAMILY VIOLENCE,<br>ABUSE, AND NEGLECT  | HHS  | 107,219   | 183,790   | 0.00  | 76,571            | -4,711,397             | 63.54%            | 0.00     |
| 43       | WIC: Health and nutrition services for more than 8,000 women, infants, and children each month.                              | HHS  | 1,101,905 | 1,497,935 | 15.40 | 396,030           | -5,107,427             | 72.14%            | 4.50     |
| 44       | PATHWAYS: Residential boys drug and alcohol treatment program.   | YS   | 274,181   | 623,588   | 0.00  | 349,407           | -5,456,834             | 0.00%             | 0.00     |
| 45       | RESOURCE DEVELOPMENT -<br>PREVENTION: Leverages funding for early prevention programs.                                       | DCF  | 0         | 75,475    | 1.00  | 75,475            | -5,532,309             | 0.00%             | 1.00     |
| 46       | COMMUNITY HEALTH<br>CENTERS OF LANE COUNTY:<br>Broad based primary care services.  | HHS  | 5,270,924 | 5,327,758 | 38.45 | 56,834            | -5,589,143             | 98.71%            | 1.10     |
| 47       | CIVIL PROCESS: Serves the processes, subpoenas, executions and orders of the court in the urban growth boundary.             | SO   | 0         | 621,685   | 5.00  | 621,685           | -6,210,828             | 0.00%             | 5.00     |
| 48       | COMMUNITY CORRECT CTR<br>83 Beds: A work/education release program & worker program for sanctioned inmates.                  | SO   | 0         | 2,078,008 | 20.00 | 2,078,008         | -8,288,836             | 0.00%             | 20.00    |

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| Line No. | Service Description  | Dept | Revenue | Expense   | FTE   | Disc General Fund | Available General Fund | % of Service Left | FTE Loss |
|----------|--|------|---------|-----------|-------|-------------------|------------------------|-------------------|----------|
| 49       | CONTRACTED SERVICES FOR DRUG DETOXIFICATION, SOBERING, RESIDENTIAL AND OUTPATIENT TREATMENT                          | HHS  | 0       | 507,677   | 0.00  | 507,677           | -8,796,513             | 0.00%             | 0.00     |
| 50       | SERVICES FOR ADULTS WITH DEVELOPMENTAL DISABILITIES  | HHS  | 49,973  | 80,579    | 1.00  | 30,606            | -8,827,119             | 69.67%            | 0.00     |
| 51       | LCARA ENFORCEMENT & ABUSE INVESTIGATION: Enforce the Animal Control Code; investigate alleged animal abuse.          | MS   | 582,526 | 883,812   | 7.85  | 301,286           | -9,128,405             | 64.44%            | 4.05     |
| 52       | CONTRACTED SERVICES FOR HOMELESS AND AT-RISK YOUTH   | HHS  | 392,388 | 466,799   | 0.00  | 74,411            | -9,202,816             | 86.97%            | 0.00     |
| 53       | METHADONE SERVICES: Drug treatment for heroin/opiate addicts.  | HHS  | 498,653 | 549,803   | 4.39  | 51,150            | -9,253,966             | 100.00%           | 0.00     |
| 54       | JAIL INTAKE HOLDING 2nd Closure 35 Beds: Single cell housing for inmates requiring closer observation - detox/drugs. | SO   | 0       | 881,325   | 9.00  | 881,325           | -10,135,291            | 0.00%             | 9.00     |
| 55       | JAIL CLOSE 2nd FL Dorms & REOPEN Intake 53 Beds: Four dorms for lower medium custody level inmates.                  | SO   | 0       | 2,218,326 | 25.80 | 2,218,326         | -12,353,617            | 0.00%             | 25.80    |
| 56       | COMMUNITY CORRECT CTR 36 Beds: A work/education release program & worker program for sanctioned inmates.             | SO   | 0       | 471,506   | 6.00  | 471,506           | -12,825,123            | 0.00%             | 6.00     |
| 57       | EVALUATION, REFERRAL, MONITORING SERVICES FOR COURT MANDATED CLIENTS   | HHS  | 346,200 | 464,057   | 4.76  | 117,857           | -12,942,979            | 72.37%            | 1.35     |
| 58       | CONTRACTED SERVICES TO DELIVER MEALS TO ELDERLY AND PEOPLE WITH DISABILITIES   | HHS  | 0       | 75,978    | 0.00  | 75,978            | -13,018,957            | 0.00%             | 0.00     |
| 59       | CONTRACTED PREVENTION SERVICES FOR LATINO FAMILIES AND FAMILIES WITH DEVELOPMENTAL DISABILITIES                      | HHS  | 72,434  | 165,147   | 0.00  | 92,713            | -13,111,670            | 43.86%            | 0.00     |
| 60       | COMMUNITY SERVICE PROGRAM: Alternative to incarceration - offender agrees to donate labor for welfare of the public. | SO   | 0       | 146,111   | 2.00  | 146,111           | -13,257,781            | 0.00%             | 2.00     |
| 61       | BOARD OF PROPERTY TAX APPEALS: Hears appeals for the reduction of real property values.                              | MS   | 0       | 65,701    | 0.30  | 65,701            | -13,323,482            | 0.00%             | 0.30     |
| 62       | FOREST WORK CAMP & COMM CREWS 65 Beds: Work-for-fee service to other governmental & non-profit agencies.             | SO   | 0       | 2,808,408 | 23.00 | 2,808,408         | -16,131,890            | 0.00%             | 23.00    |

## Balancing Options

| Line No. | Service Description   | Dept | Revenue | Expense   | FTE  | Disc General Fund | Available General Fund | % of Service Left | FTE Loss |
|----------|---|------|---------|-----------|------|-------------------|------------------------|-------------------|----------|
| 63       | ELECTRONIC SURVEILLANCE PROGRAM: Alternative to incarceration - offender agrees to wear electronic device.  | SO   | 0       | 96,401    | 2.00 | 96,401            | -16,228,291            | 52.00%            | 2.00     |
| 64       | FOREST WORK CAMP HOUSING 35 Beds: Work-for-fee service to other governmental & non-profit agencies.   | SO   | 0       | 895,536   | 6.50 | 895,536           | -17,123,827            | 0.00%             | 6.50     |
| 65       | JAIL INTAKE HOLDING 1st CLOSURE 35 Beds: Single cell housing for inmate requiring closer observation - detox/drugs.   | SO   | 0       | 644,067   | 6.50 | 644,067           | -17,767,894            | 0.00%             | 6.50     |
| 66       | FEDERAL FOREST CREWS: Inmate work crews for maintenance and service to Lane County federal forest lands.  | SO   | 0       | 923,194   | 3.00 | 923,194           | -18,691,088            | 0.00%             | 3.00     |
| 67       | LCARA KENNEL/CATTERY: Provide and maintain housing for abused, neglected stray, and vicious animals.  | MS   | 692,790 | 819,932   | 7.15 | 127,142           | -18,818,230            | 68.53%            | 3.95     |
| 68       | FORESTLAND LAW EMERGENCY SERVICES: Patrol, law enforcement and emergency services on public lands.  | SO   | 0       | 1,283,248 | 8.00 | 1,283,248         | -20,101,478            | 0.00%             | 8.00     |
| 69       | HUMAN RIGHTS CMT SUPPORT: Staff support to Lane County Human Rights Advisory Committee.   | HR   | 48,693  | 41,011    | 0.50 | (7,682)           | -20,093,796            | 0.00%             | 0.50     |
| 70       | ADVOCACY AND SUPPORT FOR VETERANS AND THEIR FAMILIES  | HHS  | 207,847 | 370,726   | 4.00 | 162,879           | -20,256,675            | 38.44%            | 3.00     |
| 71       | LANE CO. EXTENSION SERV: Education on forestry, horticulture, home gardening, nutrition, food safety/preservation, family dev.                                  | GE   | 81,864  | 640,724   | 0.00 | 558,860           | -20,815,535            | 12.78%            | 0.00     |
| 72       | METRO TELEVISION SERVICES: Live and tape-delayed coverage of regularly scheduled Board of Commissioners meetings.   | GE   | 0       | 63,576    | 0.00 | 63,576            | -20,879,111            | 0.00%             | 0.00     |
| 73       | *PSYCHIATRIC HOSPITALIZATION CRISIS TEAM: Individuals who are an imminent danger to self or others. (Reduction from service above the line)                     | HHS  | 0       | 140,833   | 0.00 | 140,833           | -21,019,944            | 0.00%             | 0.00     |
| 74       | JUVENILE FOREST WORK CREWS: Funded entirely by Secure Rural Schools. Loss of service reduces supervision capacity. 2.53 FTE moving to other community services. | YS   | 0       | 589,755   | 5.03 | 589,755           | -21,609,699            | 0.00%             | 2.50     |

## Balancing Options

| Line No.  | Service Description  | Dept | Revenue             | Expense | FTE                    | Disc General Fund | Available General Fund | % of Service Left | FTE Loss |
|---|--|------|---------------------|---------|------------------------|-------------------|------------------------|-------------------|----------|
| 75  | JUVENILE INTAKE, SUPERVISION & YS MANAGEMENT REDUCTION: Reduction of lines 14 & 20. FTE loss shown on line of service, this line represents funding needed to restore. | YS   | 0                   | 138,580 | 0.00                   | 138,580           | -21,748,279            | N/A               | 0.00     |
| 76  | Dunes Patrol / Search & Rescue & Gen Fund Road Crew  | SO   | 0                   | 96,672  | 0.00                   | 96,672            | -21,844,951            | 0.00%             | 0.00     |
| <b>TOTAL FUNDING NEEDED TO RESTORE SERVICES BELOW LINE:</b> |  |      | <b>\$21,844,951</b> |         | <b>TOTAL FTE LOST:</b> |                   |                        | <b>178.41</b>     |          |

### Additional Reductions in other Funds as result of Secure Rural Schools Funding loss in General Fund

|  | DESCRIPTION OF REDUCTION  | Dept | Amount of Reduction | FTE Loss                         |
|--|---|------|---------------------|----------------------------------|
| 77   | PARKS - Closures & reduction in service as a result of \$510,000 car rental tax being moved from Parks Fund to General Fund. Additional \$62,000 revenue loss to Parks as a result of losing CRT. Parks impacted still being determined but may include day use facilities in McKenzie, Coastal Parks, Fern Ridge, Mt Pisgah and Cottage Grove parks. | PW   | \$572,000           | 7.50                             |
| 78   | INFORMATION SERVICES - Decreased service to departments due to reductions in general fund. Loss of Desktop support, network engineer, and programmer. Reduction of reserves.  | IS   | \$781,576           | 3.00                             |
| 79   | TRANSIENT ROOM TAX - \$400,000 moved into Parks Fund to free up Car Rental Tax dollars for General Fund. Results in loss of funding to following tourism activities:  |      |                     |                                  |
|  | Special Projects  | n/a  | \$21,601            | 0.00                             |
|  | Visitor Services  | n/a  | \$151,208           | 0.00                             |
|  | Rural Tourism   | n/a  | \$21,601            | 0.00                             |
|  | Museum  | n/a  | \$21,601            | 0.00                             |
|  | Capital Improvements  | FB   | \$183,989           | 0.00                             |
| 80   | CAPITAL IMPROVEMENT FUND - reduction of reserves  | MS   | \$200,000           | 0.00                             |
| 81   | JUSTICE COURTS - Reduction of staff to increase funding to JC Traffic Team  |      | \$67,380            | 1.25                             |
| <b>ADDITIONAL FUNDING NEEDED TO RESTORE REVENUE REDIRECTS &amp; INFORMATION SERVICES SUPPORT SERVICE LOSS:</b> |   |      | <b>\$2,020,956</b>  | <b>Additional FTE Lost 11.75</b> |

|   |                     |                        |               |
|---|---------------------|------------------------|---------------|
| <b>TOTAL REDUCTION DUE TO LOSS OF SECURE RURAL FUNDING TO GENERAL FUND:</b> |                     |                        |               |
| <b>TOTAL FUNDING NEEDED TO RECOVER SERVICES:</b>                            | <b>\$23,865,907</b> | <b>TOTAL FTE LOST:</b> | <b>190.16</b> |

|                                  |                        |
|----------------------------------|------------------------|
| Assessment & Taxation AT         | Management Services MS |
| Dept. of Children & Families DCF | Public Works PW        |
| General Expense GE               | Sheriff's Office SO    |
| Health & Human Services HHS      | Youth Services YS      |
| Human Resources HR               | Fair Board FB          |

## Balancing Options

### ROAD FUND SERVICE PRIORITIZATION FOR DEVELOPMENT OF ROAD FUND BUDGET WITHOUT SECURE RURAL SCHOOLS

**NOTE: The loss of Road Fund services in FY07-08 represents about 1/2 the cuts necessary due to loss of Secure Rural Schools funding. Without Secure Rural Schools funding, Road Fund services will have to be cut by an additional \$10 - \$12 million in FY08-09. To capture the entire reduction of services due to loss of Secure Rural Schools Funding to Lane County, this sheet must be viewed in conjunction with the General Fund Prioritization Sheet.**

| Line No. | Service Description   | Dept | Div Priority | REVENUE | EXPENSE   | FTE  | Road Fund Use | Available Road Fund Bdgt #2 | % of Service Left | FTE LOSS |
|----------|---|------|--------------|---------|-----------|------|---------------|-----------------------------|-------------------|----------|
|          | <b>FY 07-08 Road Fund Revenue</b>   |      |              |         |           |      |               | <b>17,602,000</b>           |                   |          |
| 1        | <b>One time proposed reduction of reserves to fund services above line - \$8,246,177</b>  |      |              |         |           |      |               | <b>25,848,177</b>           |                   |          |
| 2        | PW ADMINISTRATIVE SERVICES Executive Management, Contract Coordination, Executive Support, Cost Accounting, Public Information & Education, and Labor Relations.  | PW   | 1            | 232,806 | 1,075,550 | 6.00 | 842,744       | <b>25,005,433</b>           |                   |          |
| 3        | OFFICE OF THE COUNTY ENGINEER: County Engineer and administrative staff; Develop and coordinate intergovernmental agreements (IGA's) and amendments; division budget and resources; Update Lane Code and Lane Manual, etc | PW   | 1            | 0       | 1,678,214 | 2.00 | 1,678,214     | <b>23,327,219</b>           |                   |          |
| 4        | COUNTY SURVEYOR SURVEY/PLATS SRVCS W SOME FEES: Review and processing of a number of mandated activities that are supported at some level by applicant fees.  | PW   | 2            | 480,672 | 838,364   | 3.90 | 357,692       | <b>22,969,527</b>           |                   |          |
| 5        | COUNTY SURVEYOR ROAD RECORDS & SERVICES- NOT FEE SUPPORTED: Maintain legal and survey records for the County Road System; conducts field surveys and mapping of county roads, park roads and county owned land.           | PW   | 1            | 266,452 | 695,462   | 3.60 | 429,010       | <b>22,540,517</b>           |                   |          |
| 6        | PW FINANCIAL MGMT - AP AR PAYROLL BDGT Accounting, Payroll, Budgeting, Cost Accounting, Financial Analysis, Financial Planning.   | PW   | 2            | 300,708 | 1,389,253 | 7.75 | 1,088,545     | <b>21,451,972</b>           |                   |          |
| 7        | PW FACILITIES MANAGEMENT- Road Fund Facilities maintenance and improvements of Delta Complex, North Delta and Zone shops.   | PW   | 3            | 108,198 | 217,025   | 2.75 | 108,827       | <b>21,343,145</b>           |                   |          |
| 8        | ROAD ASSET MANAGEMENT: Pavement System Mgt: Utilize a computer program based on empirical and historical data.  | PW   | 2            | 0       | 150,793   | 0.40 | 150,793       | <b>21,192,352</b>           |                   |          |

## Balancing Options

| Line No. | Service Description  | Dept | Div Priority | REVENUE | EXPENSE   | FTE   | Road Fund Use | Available Road Fund Bdgt #2 | % of Service Left | FTE LOSS |
|----------|--|------|--------------|---------|-----------|-------|---------------|-----------------------------|-------------------|----------|
| 9        | ROAD INFORMATION TECHNOLOGY: Road Mgt Information Systems - Maintain road and bridge Inventory & data for county roads and bridges.  | PW   | 3            | 211,000 | 924,474   | 9.20  | 713,474       | 20,478,878                  |                   |          |
| 10       | TRANSPORTATION PLANNING SERVICES: Regional Transportation Planning; Update County Transportation System Plan (TSP); Coordinate Update of MPO Regional Transportation Plan (RTP) and Transplan (comp plan Transportation Element and TSP) | PW   | 4            | 25,000  | 351,163   | 2.80  | 326,163       | 20,152,715                  |                   |          |
| 11       | FACILITY HEAVY HAUL & PERMITS: Utilities- Review of proposed activity, issuance of permit and inspection to ensure that activity conforms to County standards.   | PW   | 5            | 340,000 | 973,359   | 7.40  | 633,359       | 19,519,356                  |                   |          |
| 12       | URGENT RESPONSE, STORM, SNOW, ICE: Urgent small road repairs - smaller than a County Force project - sight safety improvements; Sub grade Excavation (dig outs) - removing and replacing a section of a roadway that has failed.         | PW   | 6            | 13,500  | 1,652,948 | 11.90 | 1,639,448     | 17,879,908                  |                   |          |
| 13       | STRIPING, SIGNAGE & TRAFFIC SIGNALS: Pavement Striping & Marking-County Road System  | PW   | 7            | 270,000 | 1,913,254 | 10.90 | 1,643,254     | 16,236,654                  |                   |          |
| 14       | BRIDGE, GUARDRAIL MAINTENANCE PRES/SPECIAL PROJECTS: Bridge & Guardrail Mnt; Maintenance of Covered Bridges.   | PW   | 8            | 268,000 | 1,203,686 | 6.70  | 935,686       | 15,300,968                  |                   |          |
| 15       | ARTERIAL & COLLECTOR ROAD MAINTENANCE  | PW   | 9            | 0       | 3,905,348 | 28.40 | 3,905,348     | 11,395,620                  |                   |          |
| 16       | ARTERIAL & COLLECTOR PAVEMENT PRESERVATION   | PW   | 10           | 0       | 2,751,345 | 13.00 | 2,751,345     | 8,644,275                   |                   |          |
| 17       | PW COUNTYWIDE INDIRECT   | PW   | 4            | 0       | 205,659   | 0.00  | 205,659       | 8,438,616                   |                   |          |
| 18       | ENGINEERING COUNTYWIDE OVERHEAD  | PW   | 2            | 0       | 748,766   | 0.00  | 748,766       | 7,689,850                   |                   |          |
| 19       | PW MGMT TEAM SUPPORT: safety program, performance measure and strategic planning support, employee training and development.   | PW   | 5            | 155,204 | 717,034   | 4.00  | 561,830       | 7,128,020                   |                   |          |
| 20       | PW DELTA UTILITIES - Light, power & water; refuse & garbage; telephone services for all Public Works buildings on Delta Complex.   | PW   | 6            | 0       | 203,000   | 0.00  | 203,000       | 6,925,020                   |                   |          |

## Balancing Options

| Line No.  | Service Description   | Dept | Div Priority | REVENUE | EXPENSE   | FTE   | Road Fund Use | Available Road Fund Bdgt #2 | % of Service Left | FTE LOSS |
|---|---|------|--------------|---------|-----------|-------|---------------|-----------------------------|-------------------|----------|
| 21  | PW - IS SERVICES; Programming, Maintenance of current systems and development of new or improvements on older systems; PC Replacement & DP Supplies; Technical support.   | PW   | 7            | 0       | 804,205   | 0.00  | 804,205       | 6,120,815                   |                   |          |
| 22  | ENGINEERING - IS SVCS; Programming, Maintenance of current systems and development of new or improvements on older systems; PC Replacement & DP Supplies; Technical support.  | PW   | 3            | 0       | 688,592   | 0.00  | 688,592       | 5,432,223                   |                   |          |
| 23  | MAJOR REPAIRS: Roadway Design (prelim., final, construction support); Geotechnical Design (prelim. analysis, slide repair design, construction support); Bridge Repair Design (covered and standard bridges, consultant fees); Culverts.    | PW   | 11           | 0       | 1,484,565 | 11.00 | 1,484,565     | 3,947,658                   |                   |          |
| 24  | CORE ENGINEERING SERVICES: Property Research & Definitions: Preparation of Maps-mapping is required for CIP and County Forces projects both in the R/W acquisition stage and upon project closeout.; Property and ROW Research.             | PW   | 12           | 331,000 | 3,324,974 | 34.20 | 2,993,974     | 953,684                     |                   |          |
| 25  | FACILITIES MAINTENANCE/ CUSTODIAL SERVICES: Facilities Maintenance provides structural, mechanical, electrical, security, fire and life safety, hazardous waste management, repair and maintenance services for the Public Works complex.   | MS   | 1            | 0       | 244,977   | 3.00  | 244,977       | 708,707                     |                   |          |
| 26  | WEIGHMASTER: The Weighmaster mission is to increase commercial truck safety and reduce damage to county roads and infrastructure through education, enforcement and partnerships with commercial trucking.                                  | SO   | 27           | 0       | 666,041   | 3.00  | 666,041       | 42,666                      |                   |          |
| 27  | PW MEMBERSHIPS AND DUES - AOC   | PW   | 12           | 0       | 42,666    | 0.00  | 42,666        | 0                           |                   |          |
| <b>SERVICES BELOW THIS LINE REDUCED OR ELIMINATED</b> |   |      |              |         |           |       |               |                             |                   |          |
| 28  | PW FINANCIAL MGMT - AP AR PAYROLL BDGT includes Accounts Payable, Accounts Receivable, Payroll, Budgeting, Cost Accounting, Financial Analysis, Financial Planning for all divisions within Public Works; 1 FTE reduced as of Dec 31, 2007. | PW   | 8            | 0       | 36,374    | 0.50  | 36,374        | -36,374                     |                   | 0.50     |

## Balancing Options

| Line No. | Service Description   | Dept | Div Priority | REVENUE | EXPENSE   | FTE  | Road Fund Use | Available Road Fund Bdgt #2 | % of Service Left | FTE LOSS |
|----------|---|------|--------------|---------|-----------|------|---------------|-----------------------------|-------------------|----------|
| 29       | LOCAL RESOURCE ROAD MAINTENANCE   | PW   | 13           | 0       | 754,791   | 5.50 | 754,791       | -791,165                    |                   | 5.50     |
| 30       | LOC RESOURCE ROAD PAVEMENT PRESERVATION   | PW   | 14           | 0       | 570,903   | 2.50 | 570,903       | -1,362,068                  |                   | 2.50     |
| 31       | LOCAL RESIDENTIAL ROAD MAINTENANCE  | PW   | 15           | 0       | 1,093,829 | 8.00 | 1,093,829     | -2,455,897                  |                   | 8.00     |
| 32       | LOCAL RESIDENTIAL ROAD PAVEMENT PRESERVATION  | PW   | 16           | 0       | 848,645   | 4.00 | 848,645       | -3,304,542                  |                   | 4.00     |
| 33       | TRAFFIC ENGINEERING INVESTIGATIONS: Respond to citizen requests; perform traffic studies; routine traffic counts; accident data reporting.  | PW   | 17           | 0       | 233,104   | 2.00 | 233,104       | -3,537,646                  |                   | 2.00     |
| 34       | WEIGHMASTER - Reduction in program. The Weighmaster mission is to increase commercial truck safety and reduce damage to county roads and infrastructure through education.  | SO   | 27           | 0       | 237,926   | 3.00 | 237,926       | -3,775,572                  |                   | 3.00     |
| 35       | PW FACILITIES MANAGEMENT - GROUNDSKEEPING   | PW   | 10           | 0       | 86,139    | 1.00 | 86,139        | -3,861,711                  |                   | 1.00     |
| 36       | INMATE ROAD CREW: The purpose of the Road Crew Program is to provide an alternative to incarceration for offenders. In lieu of jail time, offenders perform work to improve the beauty and traffic safety.  | SO   | 28           | 75,200  | 1,153,458 | 7.00 | 1,078,258     | -4,939,969                  |                   | 7.00     |
| 37       | CAPITAL IMPROVEMENT PLANNING: Each year, Lane County Public Works Engineering develops a 5 year Capital Improvement Program that lists a program of planned capital improvements to Lane County Roads and activity or contributions to improvements.            | PW   | 18           | 0       | 104,052   | 1.00 | 104,052       | -5,044,021                  |                   | 1.00     |
| 38       | SIMPLE LAND USE REFERRALS: This service involves responding to referrals of development proposals, plan amendments, zone changes, road vacations, and annexations, sent to Lane County Transportation Planning, with comment related to impacts and requirement | PW   | 19           | 0       | 110,970   | 1.00 | 110,970       | -5,154,991                  |                   | 1.00     |
| 39       | ELECTRICIANS REDUCTION  | PW   | 20           | 0       | 52,026    | 0.50 | 52,026        | -5,207,017                  |                   | 0.50     |

## Balancing Options

| Line No.  | Service Description   | Dept | Div Priority | REVENUE            | EXPENSE                | FTE   | Road Fund Use | Available Road Fund Bdgt #2 | % of Service Left | FTE LOSS |  |
|---|---|------|--------------|--------------------|------------------------|-------|---------------|-----------------------------|-------------------|----------|--|
| 40  | PROJECT / ENGR. SERVICES REDUCTION: Roadway Design (prelim., final, bidding, construction support); ROW Engineering (research, maps, alignments, legal docs.); Environmental Permitting (determine impacts, obtain permits, ensure compliance)            | PW   | 21           | 0                  | 1,759,548              | 16.00 | 1,759,548     | -6,966,565                  |                   | 16.00    |  |
| 41  | COUNTY SURVEYOR ADMIN/TECHNICAL SERVICES - Services provided under this heading include public assistance and private sector consultation, contribution to the Public Works and regional GIS efforts, maintenance of GPS stations in Eugene and Florence. | PW   | 3            | 209,717            | 598,316                | 3.00  | 388,599       | -7,355,164                  |                   | 3.00     |  |
| 42  | BUILDING SETBACKS REDUCTION   | PW   | 22           | 0                  | 30,000                 | 0.00  | 30,000        | -7,385,164                  |                   | 0.00     |  |
| 43  | PW FINANCIAL MGMT - Imaging System  | PW   | 11           | 0                  | 55,378                 | 1.00  | 55,378        | -7,440,542                  |                   | 1.00     |  |
| 44  | PW MEMBERSHIPS AND DUES - LCOG, FOREST TRUST LANDS; LRAPA   | PW   | 12           | 0                  | 168,076                | 0.00  | 168,076       | -7,608,618                  |                   | 0.00     |  |
| 45  | PW IS Services -- transfer to LMD & WMD   | PW   | 9            | 0                  | 300,000                | 0.00  | 300,000       | -7,908,618                  |                   | 0.00     |  |
| 46  | Development Application processing -- transfer to LMD Fund  | PW   | 4            | 35,000             | 232,294                | 2.00  | 197,294       | -8,105,912                  |                   | 2.00     |  |
| <b>TOTAL FUNDING NEEDED TO RESTORE SERVICES BELOW LINE:</b> |   |      |              | <b>\$8,105,912</b> | <b>TOTAL FTE LOST:</b> |       |               |                             | <b>58.00</b>      |          |  |

|  |   |
|--|---|
| <b>TOTAL REDUCTION DUE TO LOSS OF SECURE RURAL FUNDING TO ROAD FUND:</b>         |   |
| <b>TOTAL FUNDING NEEDED TO RECOVER SERVICES AND AVOID REDUCTION OF RESERVES:</b> | <b>\$16,352,089 TOTAL FTE LOST: 58.00</b> |

## Balancing Options

| <b>FY 07-08 ADDITIONS AND REDUCTIONS IN PROPOSED #1, APPROVED AND ADOPTED BUDGETS</b> |                                       |        |                                |      |                                     |      |                                  |        |  |     |
|---|---------------------------------------|--------|--------------------------------|------|-------------------------------------|------|----------------------------------|--------|--|-----|
| Department  | Proposed #1<br>(County Administrator) |        | Approved<br>(Budget Committee) |      | Adopted<br>(Board of Commissioners) |      | TOTAL<br>Additions or Reductions |        | Description  |     |
|   | Amount                                | FTE    | Amount                         | FTE  | Amount                              | FTE  | Amount                           | FTE    | Amount   | FTE |
| <b>Assessment &amp; Taxation</b>  |                                       |        |                                |      |                                     |      |                                  |        |  |     |
|   | (\$7,430)                             | (1.00) | (\$32,267)                     | 0.00 | \$20,000                            | 0.00 | (\$19,697)                       | (1.00) | <p><b>PROPOSED:</b> Eliminate Deputy Assessor position due to costs rising faster than revenue.</p> <p><b>APPROVED:</b> Decrease in PERS Bond &amp; Medical rates</p> <p><b>ADOPTED:</b> Rebudget for Road Lien software module to complete project.</p>   |     |
| <b>Children &amp; Families</b>  |                                       |        |                                |      |                                     |      |                                  |        |  |     |
|   | (\$36,758)                            | 0.00   | \$0                            | 0.00 | \$0                                 | 0.00 | (\$36,758)                       | 0.00   | <p><b>PROPOSED:</b> Reductions due to sunset of Family Violence Response Initiative grant and reduction in General Fund support.</p>   |     |
| <b>County Administration</b>  |                                       |        |                                |      |                                     |      |                                  |        |  |     |
|   | (\$18,405)                            | (0.50) | (\$7,448)                      | 0.00 | \$0                                 | 0.00 | (\$25,853)                       | (0.50) | <p><b>PROPOSED:</b> Staff reduction in Document Resource Center due to costs raising faster than revenue.</p> <p><b>APPROVED:</b> Decrease in PERS Bond &amp; Medical decrease.</p>  |     |
| <b>County Counsel</b>   |                                       |        |                                |      |                                     |      |                                  |        |  |     |
|   | \$57,429                              | 0.50   | (\$1,961)                      | 0.00 | \$0                                 | 0.00 | \$55,468                         | 0.50   | <p><b>PROPOSED:</b> Increase due to final implementation of additional attorney originally approved for 1/2 yr in FY 06-07 - to continue as full FTE</p> <p><b>APPROVED:</b> Decrease in PERS Bond &amp; Medical decrease</p>  |     |
| <b>District Attorney</b>  |                                       |        |                                |      |                                     |      |                                  |        |  |     |
|   | (\$236,839)                           | (4.00) | \$253,775                      | 2.00 | \$11,756                            | 0.00 | \$28,692                         | (2.00) | <p><b>PROPOSED:</b> Eliminate felony drug possession prosecution due to costs riding faster than general fund revenue.</p> <p><b>APPROVED:</b> Restore felony drug possession prosecution cut in Proposed Budget; Change in governor's budget since budget prep; decrease in PERS Bond &amp; med rates; increase in Medical Exam grant</p> |     |

## Balancing Options

| <b>FY 07-08 ADDITIONS AND REDUCTIONS IN PROPOSED #1, APPROVED AND ADOPTED BUDGETS</b> |                                       |      |                                |        |                                     |        |                                  |        |   |
|---|---------------------------------------|------|--------------------------------|--------|-------------------------------------|--------|----------------------------------|--------|---|
| Department  | Proposed #1<br>(County Administrator) |      | Approved<br>(Budget Committee) |        | Adopted<br>(Board of Commissioners) |        | TOTAL<br>Additions or Reductions |        | Description   |
|   | Amount                                | FTE  | Amount                         | FTE    | Amount                              | FTE    | Amount                           | FTE    |   |
| <b>Fair Board</b>   |                                       |      |                                |        |                                     |        |                                  |        |   |
|   | (\$467,657)                           | 0.00 | \$596,402                      | 0.00   | \$0                                 | 0.00   | \$128,745                        | 0.00   | <p><u>ADOPTED:</u> Correct placement of Child Advocacy Center Program Manager onto new Comp Plan.</p> <p><u>PROPOSED:</u> Decrease in expenditures - <b>Note:</b> corrected in approved budget to reflect benefits originally not being budgeted.</p> <p><u>APPROVED:</u> Correct wages to include benefit costs.</p>   |
| <b>Health &amp; Human Services</b>  |                                       |      |                                |        |                                     |        |                                  |        |   |
|   | \$64,593                              | 1.70 | (\$931,534)                    | (6.05) | \$906,639                           | (0.10) | \$39,698                         | (4.45) | <p><u>PROPOSED:</u> Slight increase in total budget due to changes in grant funding. Increase of 1.7 FTE.</p> <p><u>APPROVED:</u> Addition of Vol. Coord. position (\$72,578) for animal control; Decrease PERS; Reduction in capital improvement fund to restore .50 FTE Kennel Tech; Reduction in Comm. Disease &amp; HIV programs due to decreased State funding; Reduction in Community Corrections Act Funding caused loss of 2.1 FTE.</p> <p><u>ADOPTED:</u> Movement of Animal Control transfer payment from General Exp. to H&amp;HS; Technical Adjustment of - .50 FTE; Additional Revenue from Eugene/Springfield from grants; Reduce position and technical adjustments for Mental Health Grant.</p> |
| <b>Human Resources</b>  |                                       |      |                                |        |                                     |        |                                  |        |   |
|   | (\$243)                               | 0.00 | (\$6,291)                      | 0.00   | \$0                                 | 0.00   | (\$6,534)                        | 0.00   | <p><u>PROPOSED:</u> Reductions in M&amp;S budget due to costs rising faster than revenue.</p> <p><u>APPROVED:</u> Increase in PERS bond rate and decrease in Medical rates.</p>   |

## Balancing Options

| <b>FY 07-08 ADDITIONS AND REDUCTIONS IN PROPOSED #1, APPROVED AND ADOPTED BUDGETS</b> |                                       |      |                                |      |                                     |        |                                  |        |   |
|---|---------------------------------------|------|--------------------------------|------|-------------------------------------|--------|----------------------------------|--------|---|
| Department  | Proposed #1<br>(County Administrator) |      | Approved<br>(Budget Committee) |      | Adopted<br>(Board of Commissioners) |        | TOTAL<br>Additions or Reductions |        | Description   |
|   | Amount                                | FTE  | Amount                         | FTE  | Amount                              | FTE    | Amount                           | FTE    |   |
| <b>Information Services</b>   |                                       |      |                                |      |                                     |        |                                  |        |   |
|   | (\$393,262)                           | 0.00 | \$0                            | 0.00 | \$134,000                           | (1.00) | (\$259,262)                      | (1.00) | <p><u>PROPOSED:</u> Reductions in services and reserves due to decrease in services requested by departments.</p> <p><u>ADOPTED:</u> Include Video Lottery funds approved by Bd of Commissioners for Wireless Internet in PSB; Expansion of Video Conferencing. Technical Adjustment to decrease FTE count to actuals.</p>                              |
| <b>Justice Courts</b>   |                                       |      |                                |      |                                     |        |                                  |        |   |
|   | \$102,560                             | 0.00 | (\$2,120)                      | 0.00 | \$0                                 | 0.00   | \$100,440                        | 0.00   | <p><u>PROPOSED:</u> Increase due to growth in caseload and cost increase.</p> <p><u>APPROVED:</u> Decrease expenditures in PERS bond &amp; medical rates.</p>   |
| <b>Management Services</b>  |                                       |      |                                |      |                                     |        |                                  |        |   |
|   | (\$6,325,955)                         | 0.00 | (\$19,001)                     | 0.00 | (\$1,167,427)                       | 0.00   | (\$7,512,383)                    | 0.00   | <p><u>PROPOSED:</u> Reduction due to decrease in expenditures from the purchase of Public Health building in FY 06-07.</p> <p><u>APPROVED:</u> Increase in PERS bond &amp; decrease in Medical Rates</p> <p><u>ADOPTED:</u> Public Health Building purchased since budget prepared; expenditures adjusted and reserves decreased to cover purchase.</p> |

## Balancing Options

| <b>FY 07-08 ADDITIONS AND REDUCTIONS IN PROPOSED #1, APPROVED AND ADOPTED BUDGETS</b> |                                       |        |                                |         |                                     |         |                                  |         |     |   |
|---|---------------------------------------|--------|--------------------------------|---------|-------------------------------------|---------|----------------------------------|---------|-----|---|
| Department  | Proposed #1<br>(County Administrator) |        | Approved<br>(Budget Committee) |         | Adopted<br>(Board of Commissioners) |         | TOTAL<br>Additions or Reductions |         |     | Description   |
|   | Amount                                | FTE    | Amount                         | FTE     | Amount                              | FTE     | Amount                           | FTE     | FTE |   |
| <b>Public Works</b>   |                                       |        |                                |         |                                     |         |                                  |         |     |   |
|   | (\$10,504,516)                        | (1.25) | \$1,312,098                    | (18.50) | \$1,991,200                         | 1.85    | (\$7,201,218)                    | (17.90) |     | <p><u>PROPOSED:</u> Reductions due to changes in stage of construction on various projects and reserve levels.</p> <p><u>APPROVED:</u> Redirect of Car Rental Tax to General Fund; Redirect Transient Room Tax to Parks; Reduce Medical Rates &amp; increase PERS bond. Implement step down in Road Fund in preparation of Secure Rural Schools funding reduction - increase reserves by decreasing other expenditures including Road Crew &amp; Weighmaster in Sheriff's Office; Decrease contingency &amp; move FTE from Surveyors Fund.</p> <p><u>ADOPTED:</u> Correct FTE changes made in Approved Budget; Tipping Fee increase raised to \$16.50 per ton; Remove Video Lottery Funding in Land Management (LMD); Reestablish .50 FTE eliminated in Road Fund into MD.</p>    |
| <b>Sheriff's Office</b>   |                                       |        |                                |         |                                     |         |                                  |         |     |   |
|   | (\$210,084)                           | (5.50) | (\$863,681)                    | (4.50)  | (\$981,705)                         | (12.10) | (\$2,055,470)                    | (22.10) |     | <p><u>PROPOSED:</u> Closure of 35 Bed Intake Center. Reduction in expenditures offset by increase in State funding.</p> <p><u>APPROVED:</u> Restore 35 bed Intake closure (+5.5 FTE); decrease in PERS Bond &amp; Medical benefit Rates. Eliminate Road Crew (-7.0 FTE); Weighmaster Reduction (-3.0 FTE); Reduce PERS &amp; medical rates</p> <p><u>ADOPTED:</u> Remove US Marshall contract which was included in Approve Budget which will result in 36 bed closure at Community Corrects Center and 35 bed Intake Center (-14.0 FTE). Reduce COPS Meth Grant Program (-1.0 FTE). Additional .10 FTE adjust in Road Crew. Establish new COPS Meth Grant program (1.00 FTE); Inmate Work Crew reestablished by contracts with Eugene/Springfield, EWEB &amp; LCC (2.00 FTE)</p> |

## Balancing Options

| <b>FY 07-08 ADDITIONS AND REDUCTIONS IN PROPOSED #1, APPROVED AND ADOPTED BUDGETS</b> |                                       |                |                                |                |                                     |                |                                  |                |  |     |
|---|---------------------------------------|----------------|--------------------------------|----------------|-------------------------------------|----------------|----------------------------------|----------------|--|-----|
| Department  | Proposed #1<br>(County Administrator) |                | Approved<br>(Budget Committee) |                | Adopted<br>(Board of Commissioners) |                | TOTAL<br>Additions or Reductions |                | Description  |     |
|   | Amount                                | FTE            | Amount                         | FTE            | Amount                              | FTE            | Amount                           | FTE            | Amount   | FTE |
| <b>Workforce Partnership</b>  |                                       |                |                                |                |                                     |                |                                  |                |  |     |
|   | (\$117,004)                           | (1.50)         | (\$18,649)                     | 0.00           | \$0                                 | 0.00           | (\$135,653)                      | (1.50)         | <u>PROPOSED:</u> Reduction due to changes in federal funding levels.<br><u>APPROVED:</u> Decrease in PERS Bond & Medical rates   |     |
| <b>Youth Services</b>   |                                       |                |                                |                |                                     |                |                                  |                |  |     |
|   | (\$1,277,247)                         | 0.50           | \$589,427                      | 0.00           | \$71,263                            | 0.00           | (\$616,557)                      | 0.50           | <u>PROPOSED:</u> Cut Pathways program due to reductions in General Fund; Change in grant funded programs.<br><u>APPROVED:</u> Restore Pathways program by granting additional \$349,407 in general fund, which restored \$274,181 in other revenue. Adjust expenditures for medical savings & PERS bond decrease.<br><u>ADOPTED:</u> IS Direct and Overhead charges moved out of General Fund back into Special Revenue Fund; Extension of Drug Court; Revenue from Supervision Fees; increase in Lane Educ. Service District Grant. |     |
| <b>General Expense</b>  |                                       |                |                                |                |                                     |                |                                  |                |  |     |
|   | \$3,851,441                           | 0.00           | \$212,554                      | 0.00           | (\$387,554)                         | 0.00           | \$3,676,441                      | 0.00           | <u>PROPOSED:</u> Increase in reserve levels to fully implement 10% reserve requirement.<br><u>APPROVED:</u> Increase reserves from savings of health benefit cost decrease and PERS bond change in General Fund department. Car Rental Tax percentage change moving \$650k from Public Works, Parks, to the General Fund.<br><u>ADOPTED:</u> Move General Fund transfer for Animal Control to H&HS; Adjust to rebalance Youth Services overhead charge change.   |     |
| <b>Community Requests</b>   |                                       |                |                                |                |                                     |                |                                  |                |  |     |
| <b>Watermaster</b>  | \$0                                   | 0.00           | \$3,629                        | 0.00           | \$0                                 | 0.00           | \$3,629                          | 0.00           | <u>APPROVED:</u> Funding for office support staff.   |     |
| <b>COUNTY TOTAL</b>   | <b>(\$15,519,377)</b>                 | <b>(11.05)</b> | <b>\$1,084,933</b>             | <b>(27.05)</b> | <b>\$598,172</b>                    | <b>(11.35)</b> | <b>(\$13,836,272)</b>            | <b>(49.45)</b> |  |     |

## Balancing Options

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