

October 13, 1997
10:00 a.m. - 12:00 p.m.

LEADERSHIP TEAM
MEETING

Commissioners'
Conference Room

Present: Commissioners Cindy Weeldreyer, Steve Cornacchia, Ellie Dumdi, Bobby Green, Sr. and Peter Sorenson; Bill Van Vactor, Steve Carmichael, Jan Clements, Chuck Forster, Jim Gangle, Mike Gleason, John Goodson, Douglass Harclerod, Gary Ingram, Rob Rockstroh, Pat Rogers, David Suchart and Teresa Wilson, David Garnick, Tanya Heaton, Mike Moskovitz and Rick Schulz. Zoe Gilstrap, Recording Secretary.

1. **APPROVAL OF MINUTES**

MOTION: Approval of the July 22, 1997 Minutes.

Dumdi MOVED, Green SECONDED. VOTE: Unanimous.

2. **DISCUSSION/Follow-Up 1997/1998 Goals.**

Bill Van Vactor, County Administrator, distributed an updated copy of the proposed 97/98 Goals (see material on file). He stated that the amended goals reflect new items for the 97-98 budget as opposed to the 98/99 budget. Van Vactor noted that the key issue from the last Leadership Meeting was to amend the Public Information Program Up and Running goal to provide that it would develop and implement a public information work plan approved by Board and County Administrator, stating that Mike Moskovitz, Public Information Officer, is working on this work plan. He remarked that there was discussion of the possibility of forming a subcommittee to include two commissioners and department heads, much like the Finance & Audit Committee, to review that plan and set priorities for Moskovitz.

John Goodson, Director, Public Works, pointed out that he would not be able to make the Road Maintenance Operations Performance Audit deadline date of October 16. He indicated that it would be ready by December 31, 1997. Regarding this issue, Cornacchia explained that there will be one meeting when the audit is introduced and accepted by the Board followed by a second meeting for the actual implementation of the recommendation within the audit.

Cornacchia stated that he would like to see Lane County accent capital facility projects, the juvenile justice center and jail, as a priority on this list of goals. He remarked that these projects should become well known in the community.

Weeldreyer stated that there should be a notation on the County-Wide Goals that they are not in priority order.

MOTION: Adoption of the 1997-98 Goals with notation.

Dumdi MOVED, Suchart SECONDED.

Doug Harclerod, District Attorney, stated that he would like to see the David Bennet study put on as a discussion for a future goal regarding projected jail space needs. He believed this study will show that Lane County is still lacking jail space and will indicate how much it is costing for all the Failures to Appear, stating that down the line new ideas will need to be considered such as eliminating the matrix system.

Van Vactor agreed and noted that the updated conversion of the AIRS Information System should also be on the list for future goals.

Rob Rockstroh, Director, Health and Human Services, asked that there be a specific date for the super goal.

There was consensus that this date would be June 30, 1998.

VOTE: Unanimous.

3. **DISCUSSION/LONG RANGE FINANCIAL PLANNING**

Green gave an overview of this item, noting that he has met with the Management Team (see material on file). He stated that the recommendation is the dual track option. Regarding the cut-to-the-chase proposal, Green expressed his hope that they can work something through the PSCC. He noted that the Eugene City Council had indicated that they may seek a measure independently rather than wait for their partners. Green suggested that they could coordinate measures intergovernmentally; however, he stressed the need for a fall-back position for Lane County. He emphasized that he would like to see a decision made today.

Sorenson discussed having a citizen task force appointed and educated by the Board. He stressed the need to make sure that those citizens are knowledgeable about the problems of the organization.

Green remarked that the appointments should be made collectively by the Board. He indicated that having people that are knowledgeable about the County would be the nucleus of a campaign committee who would be willing to advocate on behalf of the outcome.

Cornacchia stated that the subcommittee struggled with questions concerning the expected product from this task force, how soon that product would be achievable and if that product and its time line fits with Lane County's need for funding of a work camp and a juvenile justice center. He voiced concerns that, while he appreciates the desire for community input, there are urgent needs in Lane County that should not be put on hold while the whole organization is being reviewed.

Van Vactor read the charge of the proposed citizen task force (see material on file). He stated that the last paragraph should be discussed.

Mike Gleason, Fair Grounds Director, stated that he liked the dual track option and the charge. Regarding the dual track, he suggested that the County take the position that the Sheriff's operation is a logical repository for general services in the county with regards to public safety. He noted that this would include such things as training, records, AIRS, the jail and juvenile justice because it is much of which is already being done, the overhead is already there and it could be an easy buy-in from the other parties. Gleason said not to try to go to the main consolidation question but go to a question that looks more like an advanced stage of AIRS. He noted that the record system in the City of Eugene has 40 FTE attached to it and, if it was possible to automate and create a county-wide record system around public records, it would save people an enormous amount of money and would make things much more efficient and easy to understand. Gleason noted that the State is going to have to decentralize its training agenda and said Lane County is also a logical repository for that function. He summarized that a strategy approach would be to work out these things and then meld those questions both through the PSCC and the task force so that when the agenda goes forward, Lane County is in a position to go out either on its own with a special levy or with a group of other players to fund a joint levy or tax base.

Jan Clements, Sheriff, stated that a major problem would be determining the facilities for centralized records because records is a service point that people need to come to, at least until such time that it is possible to access records from any number of locations. He remarked that he is also concerned about how to process this politically and how to get past the idea that the County, or the sheriff, is trying to commandeer everything. He stated that the idea has merit and can be worked through the PSCC.

Sorenson stated that the citizen group may see consolidation as an obvious resolution.

Van Vactor stated that there is commitment on the part of the PSCC to integrate and coordinate services and said whatever needs to be done with regard to the public safety arena needs to be processed there first and then brought to the citizen committee.

Green concurred with Van Vactor. He stated that the Lane County representatives of the PSCC need to get together to be clear about what they would like to have on the table and then work on it at the PSCC level so that everyone is on the same page. Green noted that there is a policy group of the PSCC with representatives from each jurisdiction that will need to work on this issue also.

Responding to Gleason, Van Vactor stated that recruitment could start tomorrow with appointments made in two weeks.

Cornacchia reiterated that they need to identify the product that they expect from the task force.

Gleason stated that there should be a maximum of five to seven members. He said they should be people that can come in and deal with major policy issues, be independent minded, have a high profile and know something about public safety.

Steve Carmichael, Director, Youth Services, stated his desire that the task force not get into the kind of detail given to the Budget Committee. He remarked that it makes sense to look at all services provided by Lane County for endorsement of those services or modifications and how to fund what services are needed. Carmichael said he would look for representation from groups that have constituencies such as the League of Women Voters, the Chamber of Commerce, Citiclub or Rotary.

Dumdi stated that there is need for a county-wide perspective and would like to see rural representation on this task force.

Gleason noted that the outlined charge is excellent. He stated that it does not beg the question of whether to go for new revenue, noting that they can decide to operate like Washington County and shut some services down. Gleason said it is not possible to make the organization more efficient and save money. He stated that either services are going to have to be eliminated or there will need to be additional funding.

Rockstroh stated that he believed the first paragraph of the charge is too broad. After consideration with Gleason, he suggested that they delete the last sentence, "This discussion would include educating the task force on current services . . ." and add the following language: "This would be a policy level review at the service level such as public works, parks, etc., not a line item budget review."

There was agreement that the second paragraph should read "Are there other services that *Lane County* should provide?"

Pat Rogers, Director, Children and Families, stated that prevention services to children and families should be included.

Clements suggested "Forest Work Camp/other correctional capacity" language be added.

It was decided that the last sentence in the second paragraph should be eliminated and that the language "prevention services to children and families" be added to the list of services (Juvenile Justice Center needs, the Forest Work Camp, AIRS and the deficit) in the second sentence. There was also agreement that "Forest Work Camp/other correctional capacity" be included.

There was agreement to Moskowitz's suggested name "Future Focus Task Force."

There was consensus to create a citizen task force to consist of 5-7 members with the Board collectively appointing those members and agreement to the charge, with the requested changes.

There being no further business, this meeting adjourned at 11:33 a.m.


Zoe Gilstrap, Recording Secretary